### Taking Fiber and Grain Production to Scale in a Volatile Ag Landscape

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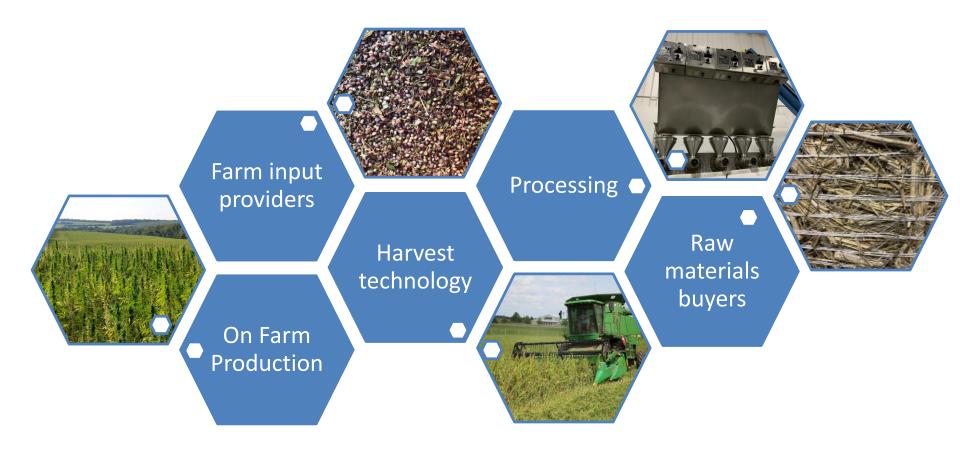
**PennState** College of Agricultural Sciences

We all thought growing the crop was the starting point for this industry.

lt's not.



### The industry doesn't begin until all the dots are connected.





### The Three Market Classes

### Fiber (ag)Grain (ag)

### CBD (hort)







# How do we get from here...



### ...to here?







# And from here...





### What have we learned so far? Struggles & persistence



#### Hemp fiber manufacturer Sunstrand files for bankruptcy

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Kentucky hemp fiber manufacturer Sunstrand has filed for bankruptcy protection in federal court.

The privately held company filed for Chapter 7 bankruptcy, a type of bankruptcy sometimes called straight or liquidation bankruptcy.



## Sunstrand, fiber processor

### "HempTrain is undergoing recommissioning, no contracts will be offered for 2020"



## *Groff NA*, fiber and materials processor



### What have we learned so far? Production, processing, and demand are not aligned



# What are the obstacles to high volume production?







# Obstacles for growers?

- Genetics
- Harvesting technology
- Processing availability
- Knowledge
  - $_{\circ}$  Of best practices
  - Expectations of farmers (from investors, buyers)





# Obstacles for processors?

- Engineering
- Critical volume to run a plant at efficiency
- Consumer, domestic demand
- Knowledge
  - Of farming challenges (from farmers)



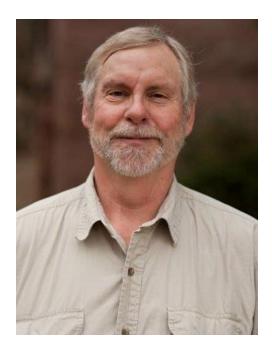
# Obstacles for everyone?

These are the unclaimed "dots"!

- Storage
- Transportation
- Legislation adaptation
- Demand







### "Sell it before you plant it"

### Lynn Kime, *Penn State Extension*, ag economist





Chad Rosen, Victory Hemp Foods, grain processor

### "If you build it, we will come"



### "We can't operate in a bubble"



### Steve Allin,

International Hemp Building Association, builder Cameron McIntosh, Americhanvre LLC, builder





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Electing And Supporting State Legislators Committed To

Building Just And Resilient Regional Economies,

Reducing The Power Of The Fossil Fuel Industry, &

Transitioning Our State To 100% Renewable Energy "We need strong local supply chains now more than ever"

Judy Wicks, *All Together Now,* Community organizer



## What can we, as growers, influence?





## "It's going to leave a financial hole in many operations

Josh Leidecker Susquehanna Mills & Hemp Co., grower, processor, retailer





### Learning lessons from CBD

#### LOCAL NEWS

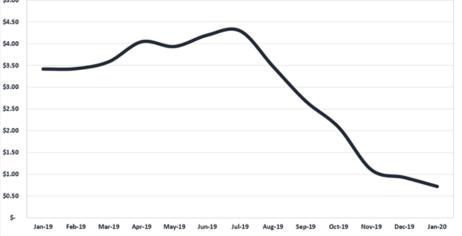
### Farmers left frustrated at hemp auction



Day 2 of hemp auction



Midpoint Biomass Spot Price (per % CBD Content/lb) PanXchange Average Price Index (CO,KY,OR)







# Is scaling up the right thing to do?

What makes sense to prevent a stalling industry while managing risk?



#### How do we "right size" from the tractor seat?

Stop bearing all the risk

- Don't invest more than you can afford to lose
- But go "all in"





### Farmers must be investors

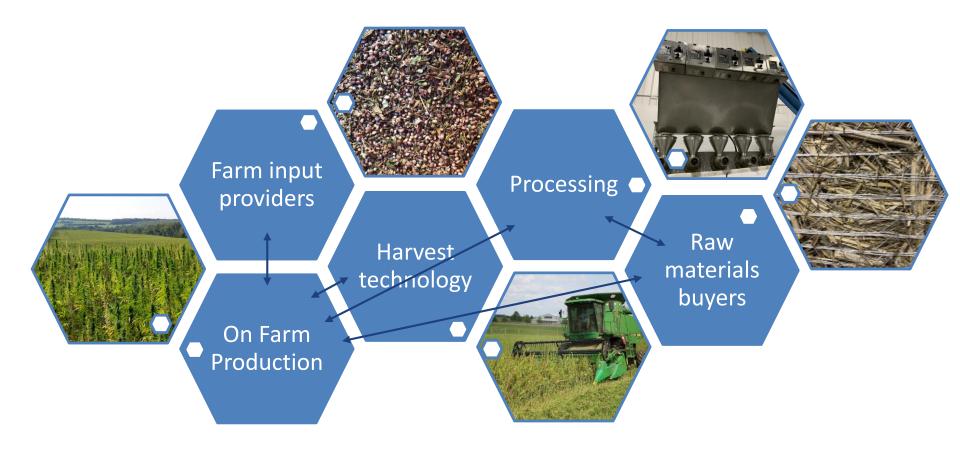
But not in the way we think

- Relationships
- Knowledge
- Infrastructure





### The industry doesn't begin until all the dots are connected.





### Farmers must be investors

But not in the way we think

- Relationships
- Knowledge
- Infrastructure





### Find out what "dots" we can connect.

Investing in relationships and knowledge = Communication

- With other farmers
- With processors
- With end users





#### Find out what "dots" we can connect.

Investing in Infrastructure • Equipment • Storage • Processing





### Work backwards from the end user





### A farmer's plan of action

- Determine what you're willing to invest
- Find your end user and learn their needs
- Educate end user on your limitations, capacity
- Team up with other growers to build infrastructure, local volume, unique niche
- Find out who is willing to partner on the "unclaimed dots"



### This is going to be work.



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podcast

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