Taking Fiber and Grain Production to Scale in a Volatile Ag Landscape

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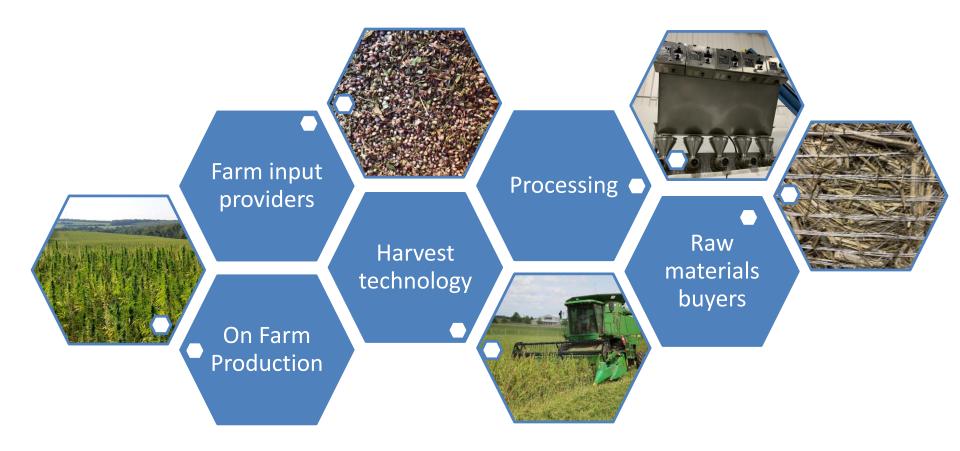
PennState College of Agricultural Sciences

We all thought growing the crop was the starting point for this industry.

lt's not.



The industry doesn't begin until all the dots are connected.





The Three Market Classes

Fiber (ag)Grain (ag)

CBD (hort)







How do we get from here...



...to here?







And from here...





What have we learned so far? Struggles & persistence



Hemp fiber manufacturer Sunstrand files for bankruptcy

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Kentucky hemp fiber manufacturer Sunstrand has filed for bankruptcy protection in federal court.

The privately held company filed for Chapter 7 bankruptcy, a type of bankruptcy sometimes called straight or liquidation bankruptcy.



Sunstrand, fiber processor

"HempTrain is undergoing recommissioning, no contracts will be offered for 2020"



Groff NA, fiber and materials processor



What have we learned so far? Production, processing, and demand are not aligned



What are the obstacles to high volume production?







Obstacles for growers?

- Genetics
- Harvesting technology
- Processing availability
- Knowledge
 - $_{\circ}$ Of best practices
 - Expectations of farmers (from investors, buyers)





Obstacles for processors?

- Engineering
- Critical volume to run a plant at efficiency
- Consumer, domestic demand
- Knowledge
 - Of farming challenges (from farmers)



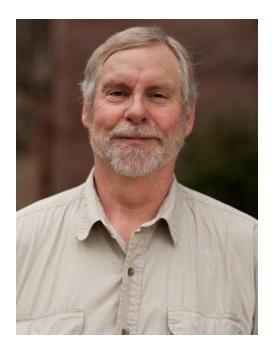
Obstacles for everyone?

These are the unclaimed "dots"!

- Storage
- Transportation
- Legislation adaptation
- Demand







"Sell it before you plant it"

Lynn Kime, *Penn State Extension*, ag economist





Chad Rosen, Victory Hemp Foods, grain processor

"If you build it, we will come"



"We can't operate in a bubble"



Steve Allin,

International Hemp Building Association, builder Cameron McIntosh, Americhanvre LLC, builder





PROUD PENNSYLVANIA

Electing And Supporting State Legislators Committed To

Building Just And Resilient Regional Economies,

Reducing The Power Of The Fossil Fuel Industry, &

Transitioning Our State To 100% Renewable Energy "We need strong local supply chains now more than ever"

Judy Wicks, *All Together Now,* Community organizer



What can we, as growers, influence?





"It's going to leave a financial hole in many operations

Josh Leidecker Susquehanna Mills & Hemp Co., grower, processor, retailer





Learning lessons from CBD

LOCAL NEWS

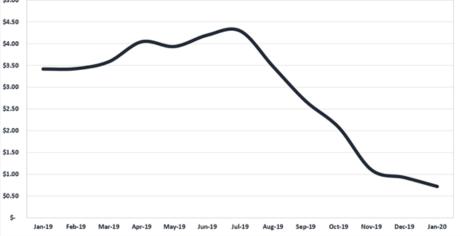
Farmers left frustrated at hemp auction



Day 2 of hemp auction



Midpoint Biomass Spot Price (per % CBD Content/lb) PanXchange Average Price Index (CO,KY,OR)







Is scaling up the right thing to do?

What makes sense to prevent a stalling industry while managing risk?



How do we "right size" from the tractor seat?

Stop bearing all the risk

- Don't invest more than you can afford to lose
- But go "all in"





Farmers must be investors

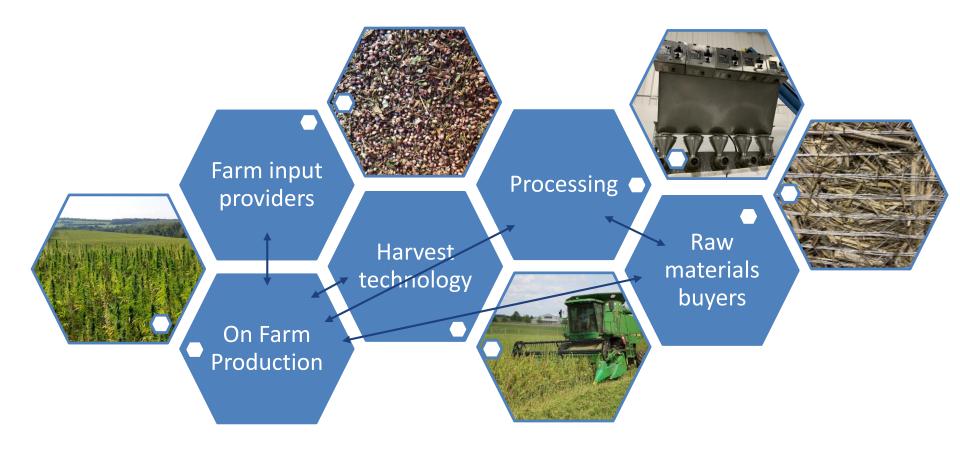
But not in the way we think

- Relationships
- Knowledge
- Infrastructure





The industry doesn't begin until all the dots are connected.





Farmers must be investors

But not in the way we think

- Relationships
- Knowledge
- Infrastructure





Find out what "dots" we can connect.

Investing in relationships and knowledge = Communication

- With other farmers
- With processors
- With end users





Find out what "dots" we can connect.

Investing in Infrastructure • Equipment • Storage • Processing





Work backwards from the end user





A farmer's plan of action

- Determine what you're willing to invest
- Find your end user and learn their needs
- Educate end user on your limitations, capacity
- Team up with other growers to build infrastructure, local volume, unique niche
- Find out who is willing to partner on the "unclaimed dots"



This is going to be work.



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Industrial Hemp

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Hemp Webinar Series

Learn about the latest research and production information for industrial hemp in Pennsylvania. This free webinar series will take place from 12:00 - 1:00pm on the second and fourth Mondays of each month during the growing season, beginning August 19.

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