A meeting of the Committee on Board Governance of the Board of Trustees of the University of Vermont and State Agricultural College was held on Thursday, September 3, 2009 at 10:00 a.m., via conference call, in room 349A Waterman Building.

MEMBERS PRESENT: Chair John Snow*, Vice Chair Bill Botzow*, Christopher Bray*, Harry Chen*, Jason DePatie, Daniel Fogel, Bill Ruprecht*, Donna Sweeney*, and Jeanette White*

ABSENT: None

PERSONS ALSO PARTICIPATING: Vice President for Legal Affairs and General Counsel Francine Bazluke, Vice President for Executive Operations Gary Derr and Trustee Coordinator Corinne Thompson

*via conference call

Chair John Snow called the meeting to order at 10:05 a.m.

Approval of Minutes

A motion was made, seconded and voted to approve the minutes from the May 14, 2009 meeting as presented.

Action Items

- **Graduate Student Senate Work Group Report and Recommendation**

  Trustee Harry Chen reported that the work group met twice over the summer and thanked fellow members Christopher Bray and Jason DePatie for their service. The work group was assigned to consider a request submitted by the Graduate Student Senate (GSS) to President Fogel seeking formal recognition as a governance group. Domenico Grasso, Dean of the Graduate College, GSS President Melanie Brown, and Student Government Association Vice President Kate Ash attended the first meeting and offered comments on the impact of this proposed changes from their perspectives. Trustee Chen noted that all supported the request. Following that meeting, President Fogel formalized his favorable recommendation as to the recognition request (conveyed orally at the first work group meeting) and the work group reconvened via conference call to finalize its report and recommendation. Trustee Chen presented the following resolution for the Committee’s consideration and recommendation to the Board in October.
Resolution Regarding Graduate Student Senate

BE IT RESOLVED, that this Committee accepts President Fogel’s recommendation that governance body status be accorded to the Graduate Student Senate, and thus hereby recommends to the full Board that such status be granted; and

BE IT FURTHER RESOLVED, that this Committee recommends that the full Board approve a revision to the University Bylaws, as appended, that accords the Graduate Student Senate governance group status.

A motion was made, and an opportunity for discussion was offered.

The Committee discussed whether there was dual representation for any of the constituents and suggested the recommendation make clear that the proposed recognition includes all post-graduate students including medical students, the latter of whose Senate also expressed its endorsement of the recognition request. They also discussed the need for the Graduate Student Senate and the Student Government Association to revise their governance documents and obtain approval of same from their members in conjunction with Board action and any resulting University Bylaws changes. Vice President Bazluke offered to draft an amendment to the resolution relative to the second point for circulation to Committee members before it makes its recommendation to the Board in October.

There being no further discussion, the motion was seconded and it was unanimously voted to accept the Work Group’s report and to endorse the request for Graduate Student Senate recognition as a governance group for recommendation to the full Board contingent upon the above mentioned amendment.

- Approval of revisions to the Resolution Regarding Delegation and Retention of Board Authority

Chair Snow reported that the administration has recommended housekeeping revisions to the Board’s Reserved Rights and Delegation and that a more substantive discussion of the document will occur later in the meeting when the charge of the ad hoc Labor Advisory Group is reviewed. Vice President Fran Bazluke briefly reviewed the proposed revisions and offered a summary of her research regarding university practices with respect to board reserved rights and delegation of authority.

Vice President Bazluke reported that all institutions have a foundational charter and Bylaws or equivalent, provisions of which describe in overarching terms the authority of the board. State-affiliated universities are typically subject to legislation applicable to the higher education system or public universities. She further noted that virtually all universities have policy manuals or compendium as well as handbooks or equivalent. In general, UVM appears aligned with common practices in virtually all respects, with a few identified areas for potential development. Those include:
• appointment and employment of university personnel
• approval of strategic and institutional meta-plans (Vice President Bazluke noting that the Board currently annually reviews strategic planning documents and the Chair has under advisement the creation of an ad hoc Board Committee on long-range planning)
• tuition and student fees (Vice President Bazluke noting that the Board currently approves tuition, room and board rates, and student fees, but that some Boards approve tuition policies)
• intercollegiate athletics programs (Vice President Bazluke noting that the Board currently exercises its authority through annual budget review, and further noting that the more substantial the intercollegiate athletics program, often the higher the degree of oversight)
• capital projects (Vice President Bazluke noting that the Board approves contracts for facilities construction or renovations at a cost of ≥ $1m and there is a Board-approved strategic capital plan and project prioritization process; she suggested that UVM might consider whether there is adequate provision for Board approval, or reporting to the Board, of change orders and increases in project cost above a specified level)
• loans, borrowing and the issuance of bonds (Vice President Bazluke noting that the Board approves the issuance of bonds and institutional debt policy and also approves the strategic financial plan)
• gifts/naming policy (Vice President Bazluke noting that UVM has a naming policy due for review, and recommending that all related policies in place be reviewed and that the Board be asked to act on any revisions to the policies)
• non-employment contracts (Vice President Bazluke noting that Vice President for Finance & Administration Richard Cate is reviewing the delegation thresholds in the contract approval policy)
• non-delegable duty (Vice President Bazluke noting that many boards make an overarching statement about retention of ultimate authority and responsibility notwithstanding delegations; the Board might consider a similar provision, which could be a revision to its Resolution Regarding Delegation and Retention of Board Authority)

Vice President Bazluke offered to consult with the administration and come back to the Committee with specific recommendations on the areas identified for potential development.

A motion was made to entertain the resolution to approve the proposed housekeeping revisions to the Resolution Regarding Delegation and Retention of Board Authority and an opportunity for questions and comments was offered.

Trustee White expressed her desire to further review the Board’s role with respect to oversight of intercollegiate athletic programs.

Trustee Ruprecht expressed his concern with the proposed amendment to the resolution relating to Board approval of settlement of lawsuits whose value equals or exceeds $250,000, but only where the exposure is “direct (uninsured)”. Vice President Bazluke acknowledged the basis of the concern and the Committee agreed to strike the amendment. Trustee Ruprecht also expressed the need for greater clarity on the respective responsibilities of the Board and the
administration, specifically the role of the Board in matters relating to staff compensation and material changes to academic programs and academic quality.

Chair Snow suggested deferring the recommendation as to housekeeping amendments to the Resolution Regarding Delegation and Retention of Board Authority to allow an opportunity for the administration to work with members of this Committee to address the concerns expressed by members today and the areas identified for potential development. The Committee agreed and the motion to approve the resolution was withdrawn.

Chair Snow proposed assigning a Work Group to review and make recommendations to the Committee by November. Committee members Jeanette White, Bill Ruprecht and Jason DePatie volunteered to serve on the Work Group. Chair Snow appointed Trustee White as the convener of the group and indicated that he will make one or two more appointments. Trustee Botzow offered to serve as an alternate.

**Review of Committee Charges**

Chair Snow referenced attachment 4 in the meeting materials outlining the requests for review of the charges for the ad hoc Labor Advisory Group and the Investment Subcommittee and Socially Responsible Investing Work Group. Trustee Ruprecht had earlier requested the review of the ad hoc Labor Advisory charge, seeking clarity as to whether it is sufficiently mandatory as to consultation. President Fogel explained that the administration meets periodically, at his request, or the request of the Chair of the Board, with members of the ad hoc Labor Advisory Group to consult and provide status reports on matters relating to University labor relations. The administration also periodically consults with and updates the Executive Committee on the same subject matter as well as non-union-represented staff salary pools.

Vice President Bazluke offered to develop a formal protocol for board review and approval of employee compensation commitments for consideration by the Work Group assigned to review the Board’s delegation of authority.

A member of the Investment Sub-Committee (ISC) and the Socially Responsible Investing Work Group had earlier inquired whether that the current protocol of referring Socially Responsible Investing Work Group recommendations to the Budget, Finance & Investment (BFI) Committee, which in turn makes recommendations to the Executive Committee or full Board, is best practice since the ISC has authority to take certain actions between meetings of the BFI Committee. After a brief discussion, the consensus of Committee was to maintain the current protocol, Chair Snow remarking upon the policy as well as investment decisions in issue.

**Board Leadership and Committee Assignment Transitions**

- **Board Leadership**

Chair Snow reminded members that the Committee serves as the Nominating Committee for Board officers and that the nominations process will be initiated at the next meeting with the identification of the officer positions to be filled. Following solicitation and consultation with
Trustees, the Nominating Committee will reconvene promptly to deliberate on a proposed slate of officers. He noted that the Board approved a change in protocol for election of Chair last December that directs that, in calendar years in which a new Chair must be elected, the Board hold a regular meeting as soon as feasible following the identification of the new trustees who assume trusteeship on March 1 to facilitate prompt leadership succession.

- **Committee Assignments Transition**

To address the concern regarding the interval between when new trustees are elected and/or appointed to the Board, their starting dates, and when Committee leadership and Committee assignments are made, Chair Snow recommended that Committee assignments be generated by the Board Chair for Executive Committee or full Board approval as soon as feasible after new Trustees assume their trusteeship on March 1. The Committee agreed with Chair Snow’s recommendation, and he will forward the recommendation, on behalf of the Committee, to the Board Chair.

**Trustee Exit Interview Status Report**

In the interests of time, Chair Snow deferred his report on exit interviews conducted with recently retired members of Board. A copy of his report will be reissued to Committee members and members should be prepared to offer feedback on the content the report and the exit interview process at the next meeting.

**Preliminary Discussion of Committee Structure Assessment**

Chair Snow stated that the current committee structure, which was implemented in November 2006, is due for review. He said that he will appoint a Work Group, to include non-Committee members, to review the Committee structure effectiveness and make any change recommendations to the Committee by the end of the year. Recommendations will be forwarded to the full Board for consideration and implementation next year.

The Work Group will utilize the questions outlined in attachment 5 of the meeting materials and determine the preferred process for eliciting responses from current and former trustees.

**Board Retreats**

Also in the interests of time, discussions regarding 2009 Retreat follow-up and scheduling options for the 2010 Retreat were deferred. Trustee Coordinator Corinne Thompson suggested that Committee members submit their feedback on scheduling options for the annual retreat prior to the next Committee meeting and that Chair Snow make a recommendation on behalf of the Committee to the Board Chair. She further suggested that, following the Board Chair’s consideration of the Committee’s recommendation, the full Board be polled and a decision made based on the majority of trustees.

The Committee briefly discussed the draft set of dashboard indicators developed by the administration to track progress on the strategic initiatives identified at the retreat. The Board
Chair had earlier requested that the Committee review and advise the administration on optimal formatting from a trustee perspective in advance of presentation of the dashboard indicators to the full Board.

Several suggestions were made by Committee members, including the inclusion of substantive metrics on academic quality indicators and developing the document as a focusing tool rather than reporting tool.

The administration will continue its work on this initiative. Chair Snow encouraged the administration to continue to consult with Committee members as the tool is further developed.

**Status Reports**

The Chair’s closing report in follow up to the annual review of the Trustees Conflict of Interest, and status reports on establishing an Ad Hoc Committee on Long-Range Planning, the intent to resume the work of the Ad Hoc Committee on Trusteeship, review of the Public Comment Protocol and preliminary report on trustee education modules were deferred until the next meeting.

Vice President Bazluke announced that a free webinar on Enterprise Risk Management is being offered through the Association of Governing Boards later this month. Members of the Audit and Board Governance Committees, along with Committee liaisons and staff, will be encouraged to participate and offer feedback on the program quality and user-friendliness of this type training tool option.

**Adjournment**

There being no further business, the meeting adjourned at 11:55 a.m.

Respectfully submitted,

John Snow, Chair
UNIVERSITY OF VERMONT AND STATE AGRICULTURAL COLLEGE

BOARD OF TRUSTEES

UNIVERSITY BYLAWS

ARTICLE I: Name

Section 1.1. Name: The name of the corporation is the University of Vermont and State Agricultural College. These Bylaws refer to the corporation as the "University."

ARTICLE II: Purpose

Section 2.1. Purpose: The University shall be recognized and utilized as an instrumentality of the State of Vermont for providing public higher education, with all the rights and powers incident to corporations. The University shall not carry on any activity not permitted to be carried on by a corporation exempt from federal income taxation under Sections 501(a) and 501(c)(3) of the Internal Revenue Code of 1986 (or the corresponding provisions of any future federal tax code).

ARTICLE III: Offices

Section 3.1. Offices: The principal office of the University shall be located in Burlington, Vermont. The University Board of Trustees (hereinafter “Board of Trustees”) may designate other offices within or without the State of Vermont as the business of the University may require.

ARTICLE IV: Trustees

Section 4.1. Number and Qualification: The Board of Trustees shall consist of twenty-five (25) persons. The Board of Trustees shall be composed of the following members:

- Three (3) members shall be individuals appointed by the Governor of the State of Vermont with the consent of the Vermont Senate
- Nine (9) members shall be individuals elected by the Vermont Legislature, said nine members being the same individuals who constitute the Board of Trustees of the Vermont Agricultural College
• Nine (9) members shall be individuals elected by the Board of Trustees of the University of Vermont, said nine members being the same individuals who constitute the Board of Trustees of the University of Vermont

• Two (2) members shall be full-time students enrolled at the University (each of whom must be at least 18 years old) elected by the Associated Directors for the Appointment of the University of Vermont and State Agricultural College Student Trustees, Inc.

• One (1) member shall be the Governor of the State of Vermont, by virtue of the office ("ex officio")

• One (1) member shall be the President of the University, ex officio

Section 4.2. Manner of Appointment and Election: The trustees shall be appointed or elected in the manner set forth in Section 4.1 of these Bylaws and in the Charter.

Section 4.3. Term of Office: The term of office of each trustee, other than the two student members and the ex officio members, shall be six (6) years and until his or her successor has been duly elected or appointed. The term of office of each student trustee shall be two (2) years. The ex officio trustees shall have a term of office lasting for such period as they serve in their respective offices. The term of office for each trustee other than the ex officio trustees shall begin on March 1 of the initial year of such term and expire on the last day of February in the final year of said term.

Section 4.4. Duties and Powers: The Board of Trustees shall have the entire management and control of the property and affairs of the University. All corporate powers shall be exercised by or under the authority of the Board of Trustees. The trustees may adopt such rules and regulations for the conduct of their meetings and the management of the University as they deem proper, not inconsistent with law or these Bylaws. These Bylaws and resolutions of the Board of Trustees shall take precedence over other documents and policies of the University.

Section 4.5. Resignation: Any trustee may resign his or her office at any time by delivering written notice of the resignation to the Chair of the Board, the President, or the Secretary of the Board. Unless the notice of resignation specifies a later effective date, the resignation shall take effect immediately.

Section 4.6. Vacancies: Any vacancy occurring in the Board of Trustees by death, resignation, or otherwise shall be promptly filled by the appointing authority. The trustee thus chosen shall hold office for the unexpired term of his or her predecessor and until the election and qualification of his or her successor.

Section 4.7. Conflict of Interest Policy: The Board of Trustees shall adopt a written conflict of interest policy, by resolution, which policy shall be reviewed periodically and revised as determined to be necessary or desirable.
ARTICLE V: **Meetings of the Board of Trustees**

**Section 5.1. Notice of Meeting:** Notice of regular and special meetings of the Board of Trustees and its committees shall be given, and meetings shall be conducted, in accordance with the Vermont Nonprofit Corporation Act and the applicable state public access laws.

**Section 5.2. Waiver of Notice:** Whenever under the provisions of these Bylaws or of any statute any trustee is entitled to notice of any regular or special meeting, such meeting may be held without the giving of notice to trustees if every trustee entitled to notice waives the required notice in writing or by attendance at or participation in the meeting; provided, however, such waiver by trustees shall not affect the University's obligations, if any, to provide notice to persons other than trustees, including its obligations under state public access laws.

**Section 5.3. Meetings:** The regular meetings of the Board of Trustees shall include the annual meeting of the Board of Trustees shall be held in May of each year, the date and time to be fixed by the trustees by resolution. The annual meeting shall be held in Burlington, Vermont or such other place as the Board of Trustees may approve from time to time by resolution. Other regular meetings of the Board of Trustees shall be held at such times and places as the Board may determine at the annual meeting or from time to time. Special meetings of the Board of Trustees may be called by the Chair of the Board of Trustees, the President, or at the request of any five members of the Board of Trustees.

**Section 5.4. Telephone Meetings:** Members of the Board of Trustees and members of any committee appointed by the Board of Trustees may participate in a meeting of the Board or such committee by any means of communication, including audio conference or conference telephone call, by which all persons participating in the meeting may simultaneously hear each other, and participation in a meeting in such manner shall constitute presence in person at the meeting.

**Section 5.5. Quorum; Vote Necessary for Action:** At any meeting of the Board of Trustees, the presence of a majority of the Board shall be necessary to constitute a quorum for the transaction of business. The act of a majority of the trustees present at a meeting at which a quorum is present shall be the act of the Board of Trustees, unless a greater vote is required by the Charter, these Bylaws, or by law. Should a quorum not be present, a lesser number may adjourn the meeting to some later time. At all meetings of the Board of Trustees, each trustee shall have one vote. Trustees are not entitled to vote by proxy.

ARTICLE VI: **Officers**

**Section 6.1. Officers and Qualifications:** The officers of the University shall be the Chair, Vice Chair, and Secretary of the Board of Trustees; the University President, Provost, and Treasurer; and such other officers as the Board of Trustees may determine. Any two or more offices may be held by the same person, except (a) the offices of President and Secretary and (b) the offices of President and Provost. The Chair, Vice Chair, and Secretary of the Board of Trustees, and the President, shall be members of the Board of Trustees. No trustee may be initially elected Chair unless he or she has at least two years of his or her term as trustee remaining. The Provost shall be an individual nominated by the President.
Section 6.2. Election: All officers of the University other than the President and the Chair of the Board of Trustees shall be elected annually by the Board of Trustees at a regular meeting held in the month of February, or at such other time as is determined by the trustees by resolution. The Chair of the Board of Trustees shall be elected in a manner consistent with the Charter. The President shall be elected at a regular or special meeting and said election shall be for an unspecified term.

Section 6.3. Term of Office: Except where a vacancy is being filled pursuant to the requirements of these Bylaws, all officers of the University shall take office effective March 1. All officers shall hold office until their successors have been duly elected and have qualified, or until removed from office in accordance with such procedures as may be adopted by the Board of Trustees from time to time.

Section 6.4. Duties of Officers: The duties and powers of the officers shall be as follows and as set by resolution of the Board of Trustees from time to time:

(a) Chair of the Board. The Chair of the Board shall preside at all meetings of the Board of Trustees. If the Chair is absent, the Vice Chair of the Board shall preside. In the absence of both, the Secretary shall preside for the election of a chair pro tempore.

(b) President. The President shall be the chief executive officer of the University and his or her duties shall be those that commonly pertain to the office of the president of a university. The President shall be the administrative head of the University and its constituent parts and he or she shall have the power to veto any act or resolution of any committee or other collective body within the University or its constituent parts except for the Board of Trustees and committees of said Board, subject to such procedures as the Board may adopt from time to time. The President shall cause to be called regular and special meetings of the Board of Trustees in accordance with the requirements of the Vermont Nonprofit Corporation Act, these Bylaws, and applicable state public access laws. The President shall prepare the agenda for meetings of the Board of Trustees and the Executive Committee in consultation with the Chair of the Board. The President shall have authority to sign and execute all contracts in the name of the University and all notes, drafts, or other orders for the payment of money, unless restricted in any specific instance by resolution of the Board of Trustees.

(c) Treasurer. The Treasurer shall be responsible for the receipt and investment of funds. The Treasurer shall also be responsible for the management of cash and securities. The Treasurer shall ensure that all trustees receive financial statements from the University, including comparisons of revenues and expenditures with the budget of the University. The Treasurer shall have such other responsibilities as may be assigned to him or her by the President or the Board of Trustees from time to time.

(d) Secretary. The Secretary shall record all votes and proceedings of the Board of Trustees or any committee thereof, unless the Board later delegates such duties to another person. The Secretary shall be custodian of the records and seal of the University and shall authenticate records of the University when required, unless the Board later delegates such duties to another person. The Secretary shall cause the University to maintain an office in Burlington, Vermont.
where the corporate records of the University shall be kept, and the Secretary shall procure and file in said office certified copies of all papers required by law to be filed with the Secretary of State. The Secretary shall cause the University to make records and documents available to the public in accordance with the applicable requirements of state public access laws. The Secretary shall perform the duties incident to the office of the Secretary as specifically delegated from time to time by the Board of Trustees and as may be required by the laws of the State of Vermont.

(e) **Provost.** The Provost shall be responsible for academic and administrative duties assigned by the President. During the absence or incapacity of the President, or in the case of the death or resignation of the President, the Provost shall assume the administrative duties of the President until such time as the Board of Trustees shall, by resolution, determine who shall exercise said duties or until the vacancy in the office of the President shall have been filled. When so acting, the Provost shall have all the powers and shall be subject to all the responsibilities of the office of the President and shall perform such duties and functions as the Board of Trustees may prescribe.

(f) **Other Officers.** Other officers shall perform such duties and such powers as may be assigned to them by the Board of Trustees.

**Section 6.5. Vacancies:** All vacancies in any office shall be filled by the Board of Trustees, either at a regular meeting or at a meeting specifically called for that purpose.

**ARTICLE VII: Committees**

**Section 7.1. Standing Committees:** The standing committees of the Board of Trustees shall be as follows: Executive Committee, Investment Committee, Audit Committee, and other standing committees established by the Board of Trustees from time to time. Any committees, including standing committees, that include non-trustees shall be advisory in nature and shall not have the right to exercise the authority of the Board of Trustees. The President of the University shall be an *ex officio* member of all committees except for the Audit Committee. The chair of each committee other than the Executive Committee shall prepare the agenda for meetings of the committees. The President shall prepare the agenda for meetings of the Executive Committee in consultation with the Chair of the Board.

**Section 7.2. Composition and Duties of Standing Committees:** The standing committees shall be comprised of such members as may be determined by resolution of the Board of Trustees from time to time. Appointment of members to each standing committee must be approved by a majority of all trustees in office when the action is taken. Standing committees other than the Executive Committee shall have such duties as may be determined by resolution of the Board of Trustees from time to time.

**Section 7.3. Duties of the Executive Committee:** During the intervals between meetings of the Board of Trustees, the Executive Committee shall have all the powers of the Board of Trustees in management of the property and affairs of the University and may exercise the authority of the Board of Trustees except as may otherwise be provided by law. In addition to its authority to take action on matters that cannot or should not be deferred to the next scheduled meeting of the
Board of Trustees, the Executive Committee shall oversee the work of committees of the Board of Trustees, University planning processes, and the responsibility of the Board of Trustees to support the President and to assess his or her performance.

Section 7.4. Ad hoc Committees: The Board of Trustees may create ad hoc committees and appoint members to them from time to time. The creation of such committees and appointment of members must be approved by a majority of all the trustees in office when the action is taken. Each committee shall have at least two persons who are members of the Board of Trustees. If a committee includes non-trustees, the committee shall be advisory in nature and shall not have the right to exercise the authority of the Board of Trustees. The President of the University shall be an ex officio member of all ad hoc committees.

Section 7.5. Liaisons and Representatives on Committees: The President shall designate one or more members of his or her administrative staff as liaison officer to each standing and ad hoc committee and specify their duties. The Faculty Senate, the Student Government Association, the Graduate Student Senate, the Alumni Council, and the Staff Council may respectively designate a representative to each of the committees at their discretion. The representatives may attend meetings of the committees and participate in discussions but shall not have any voting rights.

Section 7.6. Meetings, Notices, Quorum: The provisions set forth in Sections 5.1, 5.2, 5.4, and 5.5 of these Bylaws shall also apply to meetings of committees of the Board of Trustees.

Section 7.7. Vacancies: Any vacancy occurring on a committee by death, resignation, or otherwise may be filled by the Board of Trustees. Such appointments to fill vacancies must be approved by a majority of all the trustees in office when the action is taken.

ARTICLE VIII: Fiscal Year

Section 8.1. Fiscal Year: The fiscal year of the University shall begin on the 1st day of July in each year and end on the 30th day of June in each year or such other dates as the Board of Trustees may determine from time to time by resolution.

ARTICLE IX: Indemnification

Section 9.1. Mandatory Indemnification: The University shall indemnify any individual who is or was a trustee or officer of the University to the extent that such indemnification is required under the Vermont Nonprofit Corporation Act.

Section 9.2. Discretionary Indemnification: The University may indemnify a trustee, officer, employee, or agent of the University to the extent permitted by the Vermont Nonprofit Corporation Act. The determination as to whether the University will consider providing discretionary indemnification shall be made by resolution of the Board of Trustees, provided that the determination as to whether an individual has met the standard of conduct necessary to entitle him or her to be indemnified shall be made in the manner specified by the Vermont Nonprofit Corporation Act.
**Section 9.3. Advance for Expenses:** The University may pay for or reimburse the reasonable expenses incurred by a trustee, officer, employee, or agent of the University in advance of the final disposition of the proceeding in accordance with the Vermont Nonprofit Corporation Act.

**Section 9.4. Insurance:** Nothing herein shall affect the University's right to purchase and maintain insurance on behalf of an individual who is or was a trustee, officer, employee, or agent of the University. No individual for whom indemnification is intended hereunder shall be indemnified for any expenses or liability for which coverage is provided and reimbursement is paid under an insurance policy.

**ARTICLE X: Amendments**

**Section 10.1. Amendments:** The Bylaws may be amended by an affirmative vote of a majority of all of the members of the Board of Trustees. The Bylaws may be amended at any meeting of the trustees, provided that the notice of the meeting at which proposed amendments to the Bylaws are to be considered must state that the purpose, or one of the purposes, of the meeting is to consider proposed amendment to the Bylaws. The notice must also contain or be accompanied by a copy or summary of the amendment.

**ARTICLE XI: Miscellaneous**

**Section 11.1. References to Vermont Act:** All references in the Bylaws to the Vermont Nonprofit Corporation Act shall mean and include said Act as it may be amended, supplemented, or replaced from time to time.

**Section 11.2. References to the Charter:** All references in the Bylaws to the Charter shall mean the Charter of the University of Vermont and State Agricultural College as it may be amended, supplemented, or replaced from time to time.

**Section 11.3. Inconsistencies with Charter:** To the extent that any provision of the Bylaws is inconsistent with the Charter, the Charter shall govern.

*Adopted by the Board of Trustees:* February 7, 1998
*Revised and adopted by the Board of Trustees:* September 8, 2007
*Revised and adopted by the Board of Trustees:* October 23, 2009