

MARKET ASSESSMENT & MARKETING INVESTMENT Selling into the food system: improving marketing technical assistance to new farmers





- Differentiate
- Authenticate
- Plan
- Communicate
- Evaluate



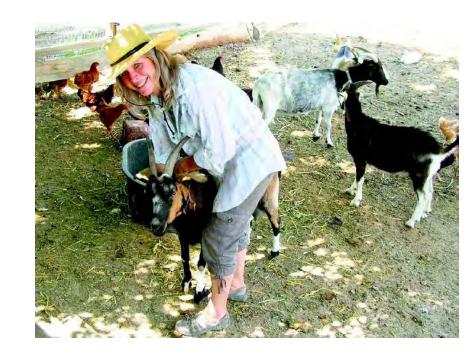
- Food Economy: Who enters?
 - Specialty Food and Beverage Producers
 - Growers
 - Retail/Restaurants
 - Service Providers
 - Industry Related Businesses



- 2011—beginning farms accounted for 22% of the nation's 2 million family farms
- Average age: 49
- 14% under 35 years old
- More likely to engage in direct sales
- In Vermont: Of the 268 New Farmer Project participants in 2010 and 2011, 40% were under 35 and 39% were over 45
- Reference: USDA Economic Brief Number 22 January 2013
- University of Vermont Extension and U.S. Department of Agriculture: About New Farmers



- In 2011, 12% of beginning farmers were women
- In Vermont: Of the 268 New Farmer Project participants in 2010 and 2011, 65% were women





- Local Food Economy
 - 26% are beginning farms
 - 170 VSFA members
 - VT specialty food industry gross sales \$600m
 - 1,500 exceptional food products
 - 94 Farmers' Markets
 - 139 CSAs



- Local Food Economy: Who is buying?
- Less than 5% of Vermonters buy local food
- Local food expenditures equaled at least 2.5% (\$51 million) of total food expenditures



- Differentiate
 - Be Different. REALLY DIFFERENT.
 - The more you can differentiate yourself from the competition the easier it will be to own the spot you're in AND garner a space in the consumers' minds.









Wholesome Cravings











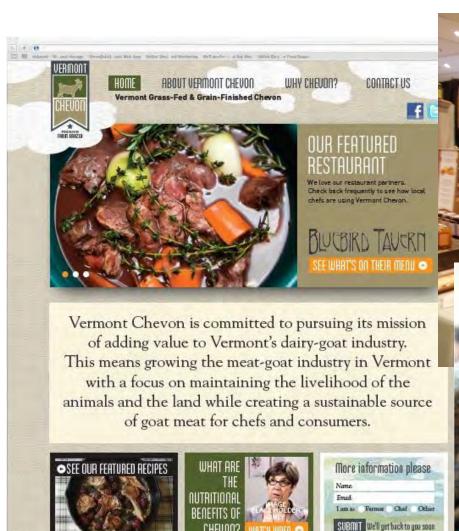






- Authenticate
 - Makes marketing decisions easier
 - Transparency
 - Stories are building blocks for marketing
 - What makes you unique?







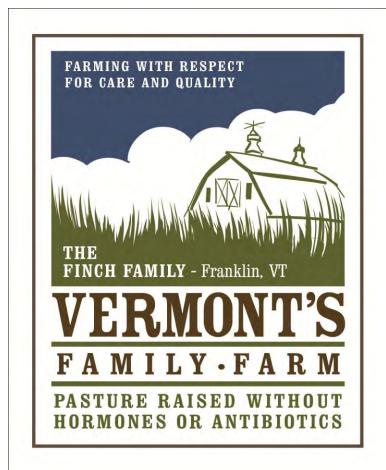




- Plan: Marketing Budget
 - 1% to 10% of sales
 - Factors influencing marketing budget:
 - How established is your business?
 - What industry are you in?
 - How much can you really afford?



- Plan: Visual Story
 - Tone
 - Look and feel
 - Are you quirky, serious, a hipster, or traditional?







- Plan: Where & How?
 - Cost-effective marketing tools:
 - Website
 - Social networks
 - Word of mouth
 - Tastings/Demos
 - Public Relations
 - To who?



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HOW
MANY
TOUCHPOINTS
ARE
THERE?

YOUR PRODUCT

Logos

Advertisements

Packaging

Catalogs

PR

Social Media

Websites

Trade Shows

Farmers' Markets

Retail Spaces

Sell Sheets

Business Cards

Invoices

Newsletters

Apparel

Signage

Presentations

Your Employees

Direct Mail

Stationery

Banners

Email

Point-of-Sale Displays

Return Policies

Guarantees

Promotions

Posters

AND THE LIST GOES ON



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CONSISTENCY BETWEEN TOUCHPOINTS...

























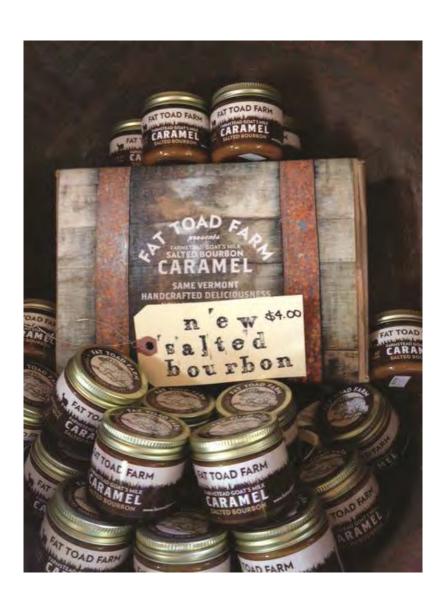


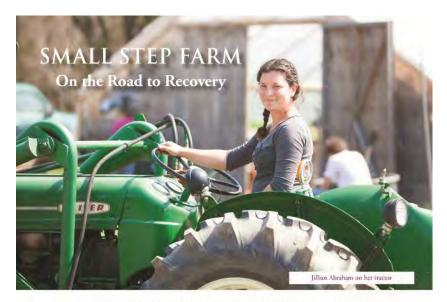






- Communicate
 - Marketing channels
 - Direct or wholesale
 - Lowest cost
 - Best performance
 - Consumer Touchpoints
 - Outreach Tactics





BY NICOLE L'HUILLIER FENTON • PHOTOS BY BRENT HARREWYN

Tearly a dozen volunteers crowded around 27-year-old Jillian Abraham to get their assignments for their work-trade day. They stood in front of a two-acre field littered with large rocks and stones that the Mad River carried with it when it flooded its banks and obliterated Small Step Farm last August. On a sunny Sunday morning in May, Abraham wanted to turn the ugly memory of Tropical Storm Irene into something inspirational, functional and beautiful.

"Today, you'll help me to create perennial and herb rock gardens with the

rocks left all over the fields from the flooding," Abraham cheerfully explained to the group. Her unbridled enthusiasm is part of what keeps volunteers and customers coming back to support Abraham and her small farm.

In only her second year farming, Abraham lost everything when Tropical Storm Irene came crashing down on Waitsfield and the land that she leases from Claudia Becker and Eugene Jarecki just south of town on Route 100. The efforts to bunker down the greenhouses, store away equipment and pick up any debris that could have been blown around did nothing to protect against the powerful river that

weaves its way along the property lines. Small On a sunny Sunday morning in May, Abraham wanted to turn the ugly memory of Tropical Storm Irene into something inspirational, functional

and beautiful.

Step Farm didn't stand a chance. "My first reaction when I saw all of the

devastation was 'Well, the season's over. There goes everything," said Abraham. Looking our over her farm she not only saw all of her hard work and business destroyed but also watched as over 70 community volunteers spread out over the fields to begin cleaning

up the mess. "I took a moment to take it all in," she recalled. "All of my material was gone, my equipment was ruined and the crops destroyed; I was so overwhelmed by the possibility of starting over and the amount of

work that it would take to rebuild. Yet, there were all of these people who'd come to help. I think the support of the community after the storm was almost as astounding as the storm itself."

Meghan Myrick was the volunteer coordinator at the Mad River Valley Flood Relief headquarters for two weeks following the storm. She went out to Small Step Farm and saw the damage firsthand. "We needed a lot of hands-people who could use wheelbarrows, shovels and rakes, and who could drive tractors. We told folks who wanted to help that they needed to bring boots and gloves because it was a

26 Summer Harvest 2012 EDIBLE GREEN MOUNTAINS

Farm-Fresh

CHEESE CHALLENGE

- PICK ONE CHEESE MOZZARELLA, RICOTTA OR CHÉVRE
- 2. CREATE A PINBOARD SHOWING US WHY IT'S YOUR FAVORITE USING IMAGES & RECIPES
- 3. ADD YOUR CHEESE'S OFFICIAL PIN FROM BOB-WHITE'S FARM-FRESH CHEESE BOARD TO YOUR OWN
- 4. TAG @farmsteaddairy
 & INCLUDE #cheesechallenge
 IN THE PINBOARD
 DESCRIPTION
- 5. POST THE PINBOARD'S URL TO YOUR FACEBOOK PAGE & SHARE
- RECEIVE THE MOST LIKES
 WIN A CHEESE KIT FOR
 YOUR FAVORITE FARM-FRESH CHEESE



WIN A BOB-WHITE SYSTEMS CHEESE MAKING KIT Mozzare//a

Steps Pin to Win





Pinterest "winner" banner

SOCIAL MEDIA CAMPAIGNS



"Not everything that can be counted counts, and not everything that counts can be counted."

Albert Einstein



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Evaluate

- What do you measure and how?
 - Marketing costs vs. profitability in each channel
 - Customer Acquisition Cost (CAC)
 - Google Analytics: Conversion Rates, Page Views, Bounce Rate and Return Visitors







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