

Why do development projects fail?  
Why do innovative ecological designs lay abandoned?  
What are the tools that we are missing?

# CROSSING BOUNDARIES, BRIDGING GAPS

## INTERCULTURAL COMPETENCY

as a TOOLBOX  
for COMMUNITY DEVELOPMENT  
and ECOLOGICAL DESIGN

with **Sherwood Smith**  
Director | UVM Center for Cultural Pluralism  
Faculty | Integrated Professional Studies

**WHAT:** Participatory Workshop

**WHEN:** Saturday December 12th  
10:00am - 3:00pm

**WHERE:** Room 104 Allen House - 461 Main Street

### WHO SHOULD COME?

Faculty, staff, grad students, and  
seniors, with a strong interest in  
ecological design, int'l partnerships, or  
community development

**FREE** for UVM community. Lunch will be served.

Space is limited. RSVP required.

To reserve a spot email: [rafter.ferguson@uvm.edu](mailto:rafter.ferguson@uvm.edu)

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