



STATE OF VERMONT

OFFICE OF SECRETARY OF STATE  
*Vermont Non-Profit Corporation Act (T.11B, Ch. 14)*

*The Office of Secretary of State hereby grants a*

*Certificate of Incorporation*

*to*

**GREEN MOUNTAIN ROWING, INC.**

*a Vermont domestic non-profit corporation, effective on May 24, 2002.*

*May 28, 2002*

*Given under my hand and the seal  
of the State of Vermont, at  
Montpelier, the State Capital*

A handwritten signature in black ink, appearing to read "Deborah L. Markowitz".

Deborah L. Markowitz  
Secretary of State

